



# PROPOSED BUDGET

FY 2022

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A photograph of the Douglas County Courthouse in Oregon, featuring a large American flag on a pole in the foreground and the building's name on the facade.

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# MEET THE BOARD OF COMMISSIONERS



**Dr. Romona Jackson Jones**  
*The Chairman*



**Kelly Robinson**  
*The Vice Chairman*  
*District II*



**Henry Mitchell III**  
*Commissioner*  
*District I*



**Tarenia Carthan**  
*Commissioner*  
*District III*



**Ann Jones Guider**  
*Commissioner*  
*District IV*

## OUR MISSION

To efficiently deliver superior public service that enriches the quality of life within a thriving, safe, healthy community in a fiscally responsible manner.

## OUR VISION

Douglas County is a diverse, vibrant, innovative, and sustainable community that sets the standards nationally for public service.

## OUR VALUES

Integrity ~ Transparency~ Efficiency~Inclusivity~Quality

# STRATEGIC PRIORITIES

The Board of Commissioners identified six strategic priorities and incorporated each into the County's Five Year Strategic Plan to help provide stellar customer service, satisfaction, and citizen engagement. It is truly a great time to be a part of Douglas County.

-  Public Safety
-  Infrastructure
-  Public Health
-  Recreational Facility and Programs
-  Economic Development
-  Transform Douglas County

**2022  
TOTAL  
FISCAL YEAR  
BUDGET**  
**\$103,577,085**

## NUMBER OF BUDGETED EMPLOYEES: 1,111

Source: Douglas County Human Resource Department

## CURRENT MILLAGE RATE: 12.563

Source: Douglas County Finance Department

## MAJOR EMPLOYERS

- Douglas County School System
- Cornerstone Building Brands
- WellStar Douglas Hospital (does not include the private medical offices affiliated with WellStar)
- McMaster Carr
- Medline Industries
- Southwire
- Gordon Food Service

Source: U.S. Census Bureau

# COUNTY SNAPSHOT

- Douglas County Government
- Google
- City of Douglasville

Source: *Elevate Douglas*

**POPULATION**  
**144, 237**

**SQUARE MILES IN THE COUNTY**  
**201**

## DOUGLAS COUNTY DEMOGRAPHICS

Douglas County is one of the most diverse counties in Georgia.

- 48.4 % percent of residents are African American
- 36.2 % percent of residents are Caucasian
- 11.1% percent of residents are Hispanic or Latino
- 7.3% percent of residents are two or more races
- 1.6 % percent of residents are Asian
- 0.5% percent of residents are American Indian
- 0.1% percent of residents are Pacific Islander
- 5.8 % percent of residents are other

Source: U.S. Census Bureau

# COUNTY ADMINISTRATOR SHARON D. SUBADAN BUDGET MESSAGE

Madam Chair and Board of County Commissioners.

I am pleased to present the FY 2022 proposed budget for Douglas County for your consideration. Douglas County has so many opportunities for advancement, and the recommended budget reflects the mission, values, and priorities the Board has communicated during discussions and policy actions.

The proposed FY2022 budget reflects neither increases in the millage rate nor fees. Per Board Policy, general fund revenues cannot exceed those of the previous year, generating the \$104,631,524 proposal. Proposed expenditures are \$103,577,085, leaving \$1M for Board priorities above the core (baseline) budget. All special funds are balanced.

This budget supports Douglas County employees, our most valuable resource whose dedication and commitment are demonstrated through their continued response to the pandemic. Using one-time American Rescue Plan Act (ARPA) funding, the budget includes a 10% pay increase for public safety/first responders and a 5% pay increase for all other employees. In addition, these funds will be used to advance a living wage initiative where all County employees will earn a minimum of \$15.00 per hour.

The proposed budget includes the funding of core needs to operate the County effectively. For example, we have allocated full funding to manage our newest state-of-the-art facilities, the Boundary Waters Activity Center and the Lithia Springs Senior Center. We also plan to procure six mowing cycles for major rights-of-way maintenance. Finally, I have included reasonable expenditures to support the County's programs and activities such as supplies, cleaning services, and essential care.

ARPA funding has provided 28 million dollars to Douglas County. The Board approved my proposed plan for community support and employee stability.

The re-forecasting of Special Local Option Sales Tax (SPLOST) has outlined priorities that enforce our commitment to maintaining a safe and healthy County by supporting our Fire/EMS, parks, and transportation. Since my arrival in April, the County has operated effectively during this unprecedented pandemic. The re-organized structure and investment in training have proven to benefit our mission by way of my leadership team's improved morale and team spirit, as well as our consistent service delivery to Douglas citizens. It is pertinent to highlight the team's unwavering consistency of service through workforce shortages in every department.

During a difficult season for the County last year, over 750 thousand dollars was deducted from employee paychecks through furloughs. I am happy to report that we have provided hazard premium pay and vaccine incentives of over 1.8 million dollars this year. Morale is being restored because of these actions.

This year, we received multiple grants, including two competitive grants totaling close to 2 million dollars. Current year financials show that we are approximately 6% under budget, resulting in another year of increases to the fund balance.

Several technology initiatives are ongoing to improve daily operations. This includes but is not limited to modernized internet access in the Courthouse and fiber connectivity to outlying County facilities. Efforts to improve our branding are underway with the Board's commitment to replace outdated broadcast and communication equipment.

As a team, we have fully re-engaged our community with service delivery, programming, special events, vaccine incentives, and even a full-size Christmas tree to bring joy to those we serve.

I am proud to present the proposed FY22 budget to you and look forward to your feedback and support. Sharon Subadan, County Administrator



Douglas County is committed to efficiency and fiscal responsibility!

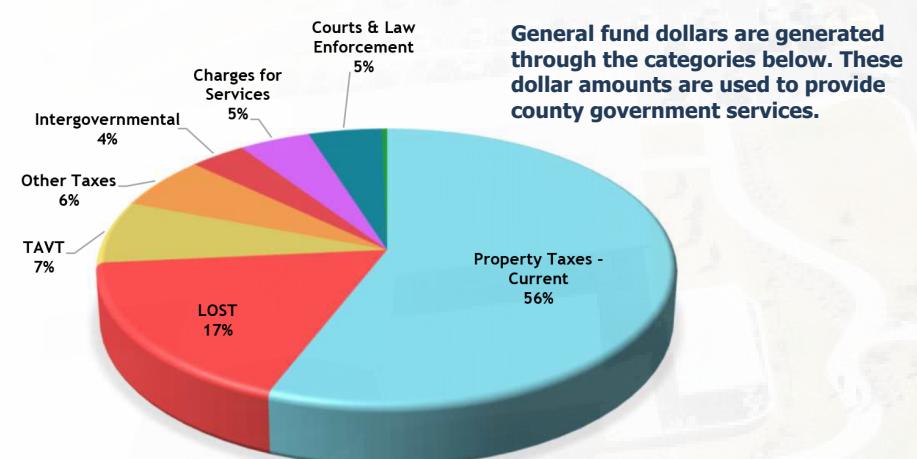
# YOUR DOLLARS AT WORK

## BUDGET HIGHLIGHTS

### FY 2022 PROPOSED REVENUE

Where does the money come from?

Property Taxes - Current	\$ 59,544,536
LOST	18,102,140
TAVT	7,093,558
Other Taxes	6,435,758
Intergovernmental	4,697,974
Charges for Services	3,529,551
Courts & Law Enforcement	4,848,475
Miscellaneous	379,532
<b>Total Recurring Revenues</b>	<b>\$ 104,631,524</b>



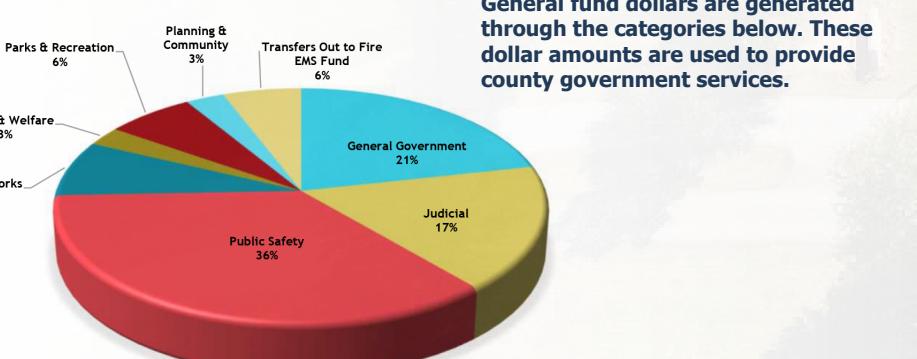
FY22 Revenue Assumptions:

- Property Tax
  - Same as FY21 @ \$59.5M
  - 93% Collection Rate
  - No New Growth/No Reassessed Growth

### FY 2022 PROPOSED EXPENDITURES

Where does the money go?

General Government	\$ 22,315,156
Judicial	17,813,288
Public Safety	36,941,990
Public Works	7,950,473
Health & Welfare	2,734,152
Parks & Recreation	6,814,476
Planning & Community	2,966,815
Transfers Out to Fire EMS Fund	6,040,735
<b>Total Recurring Expenditures</b>	<b>\$ 103,577,085</b>



FY22 Expenditure Assumptions:

- Retirement DB contribution \$8.7M (\$6.8M GF)
- Dept. 190 Contingency - \$275k
- Election Year
- Public Works
- Beautification – 6 Mowing Cycles
- Includes Year Operations for New Senior Center & Rec. Center
- No Proposed Addition to Core (PATC) – No Capital / No Addition to Staff

## SPECIAL REVENUE

Where does your money go?

Special Revenue Funds account for the proceeds specific revenue sources legally restricted to expend for particular purposes. This funding may include grants, hotel/motel taxes, SPLOST, etc.

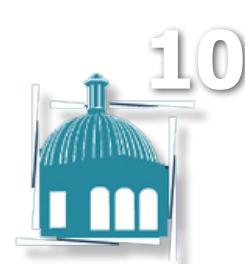
	2021 Adopted	2022 Proposed
Animal Control Services	\$1,458,917	\$1,501,833
District Attorney	\$355,303	\$362,180
Drug Abuse Treatment & Education	\$285,100	\$285,100
Emergency Telephone System	\$3,234,951	\$3,384,246
Fire Protection Services & EMS	\$20,611,872	\$17,081,470
Hotel-Motel Tax	\$840,000	\$930,000
Law Library	\$624,866	\$624,866
Neighborhood Stabilization Program	\$250,200	\$250,000
Sheriff Asset Forfeiture	\$2,637,627	\$2,637,627
Sheriff Inmate Commissary	\$630,582	\$616,393
Sheriff Other Programs	\$42,003	\$42,319
Sidewalk	\$50	\$25,053
State Court Technology Fund	\$57,378	\$57,378
Unincorporated Area Special District	\$10,559,141	\$9,432,106
Victim Assistance	\$242,536	\$218,644
<b>Special Revenue Fund Total</b>	<b>\$41,830,526</b>	<b>\$37,449,215</b>

**Douglas County, Georgia**  
**2022 Proposed Budget**  
**General Fund**

**REVIEW OF GENERAL FUND  
BUDGET**



	<b>2021 <u>Adopted</u></b>	<b>2022 <u>Proposed</u></b>
<b>GG - General government</b>		
110 - Board of commissioners	\$995,777	\$575,443
112 - External Affairs Director	\$191,039	\$86,257
115 - Human resources	\$378,493	\$382,896
125 - Finance	\$822,924	\$864,644
195 - Purchasing	\$359,271	\$361,709
220 - Legal services	\$645,007	\$1,136,000
415 - Election board	\$480,269	\$1,572,183
320 - Board of tax assessments	\$140,254	\$170,140
310 - Tax commissioner	\$1,849,949	\$3,003,541
330 - Property appraiser	\$1,215,600	\$1,588,071
340 - Tax equalization board	\$51,827	\$59,690
130 - Information Services	\$1,493,646	\$1,724,933
135 - Risk and Safety	\$272,418	\$281,535
140 - Property Management	\$707,384	\$856,467
141 - Building maintenance	\$935,853	\$974,782
145 - Print shop	\$136,483	\$136,501
190 - General appropriation	\$15,401,969	\$12,382,675
131 - Records retention	\$149,415	\$190,043
192 - Communications	\$504,422	\$513,095
106 - District 1 Commissioner	\$59,060	\$122,167
107 - District 2 Commissioner	\$59,060	\$122,112
108 - District 3 Commissioner	\$59,060	\$129,188
109 - District 4 Commissioner	\$16,000	\$54,868
105 - County Administrator	\$0	\$1,061,969
123 - Motor Pool	\$1,150	\$4,980
<b>GG - General government Totals:</b>	<b>\$26,926,330</b>	<b>\$28,355,890</b>



**Douglas County, Georgia**  
**2022 Proposed Budget**  
**General Fund**

	<b>2021 Adopted</b>	<b>2022 Proposed</b>
<i>JS - Judicial System</i>		
210 - Clerk of Superior court	\$2,268,642	\$2,305,249
230 - District attorney	\$3,371,852	\$3,299,679
260 - Juvenile court	\$1,458,443	\$1,553,214
262 - Juvenile Public Defender	\$202,794	\$209,419
265 - Juvenile Programs Administration	\$1,021,873	\$1,067,388
215 - Magistrate court	\$923,974	\$971,881
234 - Superior Court Felony Drug Court	\$687,694	\$847,059
240 - Probate court	\$836,396	\$749,867
250 - Public defender	\$2,461,572	\$2,560,165
239 - Clerk of state court	\$569,904	\$630,237
238 - State DUI Court	\$337,651	\$334,074
237 - State court	\$858,605	\$897,505
225 - State court solicitor	\$1,754,395	\$1,785,693
236 - Superior court	\$561,232	\$601,858
<b>JS - Judicial System Totals:</b>	<b>\$17,315,027</b>	<b>\$17,813,288</b>
<i>PS - Public safety</i>		
270 - Coroner	\$204,070	\$444,194
280 - Sheriff	\$16,622,773	\$16,250,059
281 - Jail	\$18,909,962	\$19,909,498
710 - Emergency management	\$342,739	\$338,239
<b>PS - Public safety Totals:</b>	<b>\$36,079,544</b>	<b>\$36,941,990</b>
<i>PW - Public works</i>		
150 - Roads	\$2,642,431	\$4,251,465
154 - Administration	\$776,913	\$969,237
152 - Traffic operations	\$1,153,599	\$1,383,527
155 - Fleet management	\$1,206,386	\$1,346,244
<b>PW - Public works Totals:</b>	<b>\$5,779,329</b>	<b>\$7,950,473</b>

**Douglas County, Georgia**  
**2022 Proposed Budget**  
**General Fund**

	<b>2021 Adopted</b>	<b>2022 Proposed</b>
<i>HW - Health and welfare</i>		
855 - General health grant	\$376,175	\$376,175
850 - Community service board	\$559,007	\$509,007
810 - Public welfare	\$387,942	\$417,360
820 - Family and children services	\$63,918	\$63,918
870 - Boys & girls club	\$12,428	\$12,428
827 - Senior citizens transportation	\$1,342,214	\$1,355,264
<b>HW - Health and welfare Totals:</b>	<b>\$2,741,684</b>	<b>\$2,734,152</b>
<i>PRC - Parks, recreation and culture</i>		
930 - Library	\$1,788,868	\$2,030,016
920 - Parks and recreation	\$3,062,657	\$2,896,543
922 - Aquatic center	\$650,281	\$1,023,841
923 - Activity Center	\$0	\$258,500
924 - Senior services center	\$463,137	\$605,576
945 - Cultural arts council	\$0	\$0
<b>PRC - Parks, recreation and culture Totals:</b>	<b>\$5,964,943</b>	<b>\$6,814,476</b>
<i>PCD - Planning/community development</i>		
335 - Geographic information system and mapping	\$251,928	\$250,502
187 - Tourism and Chamber	\$0	\$0
185 - Industrial development	\$350,250	\$350,250
165 - Ride share program	\$3,171,200	\$2,237,902
845 - SHARE House	\$7,457	\$7,457
910 - Cooperative extension service	\$117,014	\$120,704
<b>PCD - Planning/community development Totals:</b>	<b>\$3,897,849</b>	<b>\$2,966,815</b>
<b>Expenditure Totals</b>		
	<b>\$98,704,706</b>	<b>\$103,577,085</b>

## GENERAL FUND BUDGET SUMMARY



## 2022 PROPOSED ADDITIONS TO CORE (PATC)



### General Fund Summary

	Actual 2020	Adopted 2021	Estimated 2021	Budget 2022
Total Revenue	\$ 114,262,153	\$ 108,785,875	\$ 108,450,675	\$ 104,631,524
Total Expenditures	\$ 99,912,221	\$ 113,288,889	\$ 104,219,950	\$ 103,577,085
Revenues over/(under) Expenditures	\$ 14,349,932	\$ (4,503,014)	\$ 4,230,725	\$ 1,054,439
Beginning Fund Balance	\$ 22,043,169	\$ 36,393,101	\$ 36,393,101	\$ 40,623,826
Ending Fund Balance	\$ 36,393,101	\$ 31,890,087	\$ 40,623,826	\$ 41,678,265
Non-Spendable/Restricted/Assigned	\$ 14,529,818	\$ 14,529,818	\$ 12,590,698	\$ 12,590,698
Unassigned	21,863,283	17,360,269	28,033,128	29,087,567
			As % of Expenditures	Total Expenditure:
			28.08%	\$ 103,577,085

### FY 22 Recurring Expenditure Initiatives

Pay Increase for Regular class 5% year 1 & 5% year 2 - includes increasing all staff to a minimum of \$15.00 per hour	YEAR 1	\$ 3,824,774
	As % of Expenditures	Total Expenditure:
	\$ 25,262,793	23.52% \$ 107,401,859



**Douglas County, Georgia**  
**2022 Proposed Budget**  
**Proposed Additions to Core (PATC)**

**Commission Priorities**

<b>Project</b>	<b>Sponsor</b>	<b>Funding Source</b>	<b>Amount</b>
1 Set Aside for TIP Project match (1/4 for TIP)		Capital	\$ 1,074,025
	<b>Vice Chair</b>		
2 Each District Comm; Chair and CADMIN		GF	\$ 50,000
3 Magistrate Court		GF	\$ 100,758
4 Solicitor		GF	\$ 440,000
	<b>Chair</b>		
5 Magistrate Court	See above (Line 3)	GF	
6 State Court - Judge Barker and Judge Fortner	Salary upgrades (3)	GF	\$ 36,790
7 Code Enforcement	3 FTE's	Uninc	\$ 388,034
8 Tax Commissioner	3 FTE's	GF	\$ 182,700
9 Tax Assessor (Oper)	2 FTE's & 1 upgrade	GF	\$ 179,148
10 Tax Assessor (Capital)	Vehicle	GF	\$ 20,675
11 Various Director Upgrades in salaries - GF		GF	\$ 118,425
12 Various Director Upgrades in salaries - Uninc		Uninc	\$ 6,442
13 Douglas County Museum		Uninc	\$ 75,000
14 CAC		Uninc	\$ 50,000
15 Vision 21		GF	\$ 9,000
16 Museum Consultant		Uninc	\$ 25,000
17 Chamber		Uninc	\$ 75,000
18 Dev Authority		Uninc	\$ 25,000
	<b>Carthan</b>		
19 Procurement	See above (Line 10)	GF	\$ -
20 Animal Control	Dept PATC request	Animal Control Fund	\$ 19,472
21 Planning & Zoning	Comprehensive Plan	Uninc	\$ 75,000
	<b>Guider</b>		
22 Juvenile Court Salaries (all)	Dept PATC request	GF	\$ 52,313
23 Juvenile Public Defender	Dept PATC request	GF	\$ 37,128
24 Juvenile Wage adjustments	See above (Line 10)	GF	\$ -
	<b>Mitchell</b>		
25 TBD		TBD	
26 Countywide Technology Request		ARPA	\$ 1,667,600

**REVIEW OF ALL OTHER FUNDS**



**Douglas County, Georgia  
2022 Proposed Budget  
Other Agencies**

	<b>2021 Adopted</b>	<b>2022 Proposed</b>
855 - Board of Health	\$376,175	\$376,175
870 - Boys & girls club	\$12,428	\$12,428
850 - Community service board	\$559,007	\$509,007
185 -Development Authority	\$350,250	\$350,250
820 - Family and children services	\$63,918	\$63,918
810 - Public welfare	\$387,942	\$417,360
845 - SHARE House	\$7,457	\$7,457
<b>HW - Health and welfare Totals:</b>	<b>\$1,757,177</b>	<b>\$1,736,595</b>

**Douglas County, Georgia  
2022 Proposed Budget  
Special Revenue Funds**

	<b>2021 Adopted</b>	<b>2022 Proposed</b>
Animal Control Services	\$1,458,917	\$1,501,833
District Attorney	\$355,303	\$362,180
Drug Abuse Treatment & Education	\$285,100	\$285,100
Emergency Telephone System	\$3,234,951	\$3,384,246
Fire Protection Services & EMS	\$20,611,872	\$17,081,470
Hotel-Motel Tax	\$840,000	\$930,000
Law Library	\$624,866	\$624,866
Neighborhood Stabilization Program	\$250,200	\$250,000
Sheriff Asset Forfeiture	\$2,637,627	\$2,637,627
Sheriff Inmate Commissary	\$630,582	\$616,393
Sheriff Other Programs	\$42,003	\$42,319
Sidewalk	\$50	\$25,053
State Court Technology Fund	\$57,378	\$57,378
Unincorporated Area Special District	\$10,559,141	\$9,432,106
Victim Assistance	\$242,536	\$218,644
<b>Special Revenue Fund Total</b>	<b>\$41,830,526</b>	<b>\$37,449,215</b>

**Douglas County, Georgia  
2022 Proposed Budget  
Unincorporated Area Special District**

	<b>2021 Adopted</b>	<b>2022 Proposed</b>
<b>Revenues:</b>		
Taxes		
Beer & Wine/Liquor	\$630,000	\$612,000
Franchise	\$1,466,000	\$1,418,000
Insurance Premium Taxes	\$6,937,340	\$7,374,871
Energy Excise Tax	\$50,000	\$56,000
Energy Excise Tax - SPLOST %	\$49,000	\$45,000
Financial Institutions	\$196,824	\$180,000
Licenses & Permits		
Other Permits	\$254,647	\$277,477
Occupational Taxes	\$925,000	\$665,500
Building Permits	\$150,000	\$150,000
Charges for Services		
Zoning / Mobile Homes / Maps / Street Lights	\$5,000	\$6,000
Plan Review Fees / Preliminary Final / DCR Plan Review	\$55,000	\$55,000
Other	\$1,000	\$2,000
Miscellaneous	\$0	\$0
Other Financing Sources	\$535,000	\$535,000
<b>Total Revenues</b>	<b>\$11,254,811</b>	<b>\$11,376,848</b>

	<b>2021 Adopted</b>	<b>2022 Proposed</b>
<b>Expenditures:</b>		
Public Works		
Development Control	\$291,064	\$290,046
Planning and Community Development		
Code Enforcement Officer Division	\$366,339	\$327,092
Development Services Administration	\$188,519	\$181,258
Occupational Tax Division	\$123,285	\$139,834
Permits and Inspections		
Planning and Zoning	\$452,417	\$433,237
General Appropriations		
General Appropriations	\$476,515	\$481,362
<b>Total Expenditures</b>	<b>\$8,661,002</b>	<b>\$7,579,277</b>
	<b>\$10,559,141</b>	<b>\$9,432,106</b>



**Douglas County, Georgia  
2022 Proposed Budget  
Fire Protection Services and EMS**

	<b>2021 Adopted</b>	<b>2022 Proposed</b>
<b>Revenues:</b>		
Intergovernmental		
Fed Gov - COVID	\$4,108,807	
Fed Gov/State Grants	\$17,973	
Revenue From Local Governments	\$2,045,200	\$2,051,786
License and Permits		
Consumer Firework Fees	\$2,500	\$3,000
Charges for Services		
Plan Review Fee	\$6,500	\$3,500
Ambulance Fees	\$2,500,000	\$2,500,000
Miscellaneous	\$4,500	
Other Financing Sources		
From General Fund for EMS Services	\$6,040,735	\$6,040,735
From Uninc. Fund for Fire Services	\$6,482,449	\$6,482,449
Other Financing Sources	\$575,000	
<b>Total Revenues</b>	<b><u>\$21,783,664</u></b>	<b><u>\$17,081,470</u></b>

<b>Expenditures:</b>		
Public Safety		
Fire Protection Services and EMS	\$20,611,872	\$17,081,470
<b>Total Expenditures</b>	<b><u>\$20,611,872</u></b>	<b><u>\$17,081,470</u></b>

**Douglas County, Georgia  
2022 Proposed Budget  
Animal Control Services**

	<b>2021 Adopted</b>	<b>2022 Proposed</b>
<b>Revenues:</b>		
Intergovernmental		
Revenue From Local Governments	\$309,781	\$309,781
Charges for Services		
Animal Control Fees	\$20,000	\$40,000
Other Financing Sources		
From Uninc. Fund	\$1,096,828	\$1,096,828
<b>Total Revenues</b>	<b><u>\$1,426,609</u></b>	<b><u>\$1,446,609</u></b>
<b>Expenditures:</b>		
Public Safety		
Animal Control Services	\$1,458,917	\$1,501,833
<b>Total Expenditures</b>	<b><u>\$1,458,917</u></b>	<b><u>\$1,501,833</u></b>



**Douglas County, Georgia  
2022 Proposed Budget  
Hotel Motel Fund**

	<b>2021</b>	<b>2022</b>
<b>Revenues:</b>	<u><b>Adopted</b></u>	<u><b>Proposed</b></u>
Hotel/Motel Tax	\$840,000	\$930,000
<b>Total Revenues</b>	<b>\$840,000</b>	<b>\$930,000</b>

<b>Expenditures:</b>		
DC Travel and Tourism (62.5%)	\$525,000	\$581,250
Uninc Fund (37.5%)	\$315,000	\$348,750
<b>Total Expenditures</b>	<b>\$840,000</b>	<b>\$348,750</b>

**Douglas County, Georgia  
2022 Proposed Budget  
Hotel Motel Fund**

	<b>2021</b>	<b>2022</b>
<b>Revenues:</b>	<u><b>Adopted</b></u>	<u><b>Proposed</b></u>
Charges for Services	\$16,154,059	\$16,154,059
<b>Total Revenues</b>	<b>\$16,154,059</b>	<b>\$16,154,059</b>

<b>Expenditures:</b>		
Administration	\$1,060,767	\$1,060,767
Claims & Excess Premiums	\$15,093,292	\$15,093,292
<b>Total Expenditures</b>	<b>\$16,154,059</b>	<b>\$16,154,059</b>

**Douglas County, Georgia  
2022 Proposed Budget  
Landfill / Solid Waste Fund**

	<b>2021</b>	<b>2022</b>
<b>Revenues:</b>	<u><b>Adopted</b></u>	<u><b>Proposed</b></u>
Charges for Services		
C & D	\$693,600	\$970,824
Camp Road Transfer	\$23,580	\$23,424
Recycling Sales	\$335,220	\$473,256
Transfer Fees	\$1,144,200	\$1,385,148
<b>Total Revenues</b>	<b>\$2,196,600</b>	<b>\$2,852,652</b>

<b>Expenditures:</b>		
Landfill / Solid Waste Fund	\$2,548,010	\$2,875,734
<b>Total Expenditures</b>	<b>\$2,548,010</b>	<b>\$2,875,734</b>

**Douglas County, Georgia  
2016 SPLOST Debt Service  
Debt Service  
Over the Life of the Obligation**

<b>Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2017	\$0	\$1,408,983	\$1,408,983
2018	7,000,000	2,844,250	9,844,250
2019	15,000,000	2,294,250	17,294,250
2020	18,000,000	1,469,250	19,469,250
2021	16,305,000	611,625	16,916,625
2022	4,080,000	102,000	4,182,000
	<b>\$60,385,000</b>	<b>\$8,730,358</b>	<b>\$69,115,358</b>



DOUGLAS COUNTY, GEORGIA  
2022 PROPOSED BUDGET

**GENERAL FUND**

<b>Revenues:</b>	<b><u>Proposed Budget</u></b>
Taxes	\$ 91,175,992
Intergovernmental	4,697,974
Charges for Service	3,529,551
Courts & Law Enforcement	4,848,475
Miscellaneous	379,532
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 104,631,524</b>
General Government	
District 1 Commissioner	\$ 122,167
District 2 Commissioner	122,112
District 3 Commissioner	129,188
District 4 Commissioner	54,868
Board of Commissioners	575,443
Communications	513,095
Courthouse Maintenance	974,782
County Administrator	1,061,969
Election Board & Voter Registration	1,572,183
External Affairs	86,257
Finance	864,644
General Appropriations	12,382,675
Motor Pool	4,980
Human Resources	382,896
Information Services	1,724,933
Legal Services	1,136,000
Printing & Mail	136,501
Property Management	856,467
Purchasing	361,709
Records Retention	190,043
Risk and Safety	281,535
Tax Appraisal	1,588,071
Tax Assessor	170,140
Tax Commissioner	3,003,541
Tax Equalization Board	59,690
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$ 28,355,890</b>

DOUGLAS COUNTY, GEORGIA  
2022 PROPOSED BUDGET

Judicial	
Clerk of Superior Court	\$ 2,305,249
District Attorney	3,299,679
Juvenile Court	1,553,214
Juvenile Public Defender	209,419
Juvenile Programs Administration	1,067,388
Magistrate Court	971,881
Probate Court	749,867
Public Defender	2,560,165
State Court Clerk	630,237
State Court - DUI	334,074
State Court Judges	897,505
State Court Solicitor	1,785,693
Superior Court	601,858
Superior Court Felony Drug Court	847,059
<b>TOTAL JUDICIAL</b>	<b>\$ 17,813,288</b>
Public Safety	
Coroner	\$ 444,194
Emergency Management	338,239
Sheriff Detention	19,909,498
Sheriff Enforcement	16,250,060
<b>TOTAL PUBLIC SAFETY</b>	<b>\$ 36,941,991</b>
Public Works	
D.O.T. - Administration	\$ 969,237
D.O.T. - Maintenance & Const.	4,251,465
D.O.T. - Traffic Operations	1,383,527
Fleet Management	1,346,244
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 7,950,473</b>
Health and Welfare	
Board of Health	\$ 376,175
Boys & Girls Club (Annual Allotment)	12,428
Community Services Board	509,007
Public Welfare	417,360
Family and Children Services	63,918
Senior Citizen Services	1,355,264
<b>TOTAL HEALTH AND WELFARE</b>	<b>\$ 2,734,152</b>

DOUGLAS COUNTY, GEORGIA  
2022 PROPOSED BUDGET

Parks, Recreation and Culture	
Douglas County Libraries	\$ 2,030,016
Parks and Recreation	2,896,543
Aquatic Center	1,023,841
Activity Center	258,500
Senior Center	605,576
<b>TOTAL PARKS, RECREATION AND CULTURE</b>	<b>\$ 6,814,476</b>
Planning and Community Development	
Cooperative Extension	\$ 120,704
Economic Development (Quarterly Allotment)	350,250
Geographic Information System	250,502
Connect Douglas	2,237,902
S.H.A.R.E. House (Annual Allotment)	7,457
<b>TOTAL PLANNING AND COMMUNITY DEVELOPMENT</b>	<b>\$ 2,966,815</b>
<b>TOTAL GENERAL FUND</b>	<b>\$ 103,577,085</b>
<b>ALL OTHER FUNDS</b>	
Special Revenue Funds	
Animal Control Services	\$ 1,501,833
District Attorney	362,180
Drug Abuse Treatment & Education	285,100
Emergency Telephone System	3,384,246
Fire Protection Services & EMS	17,081,470
Hotel-Motel Tax	930,000
Law Library	624,866
Neighborhood Stabilization Program	250,000
Sheriff Asset Forfeiture	2,637,627
Sheriff Inmate Commissary	616,393
Sheriff Other Programs	42,319
Sidewalk	25,053
State Court Technology Fund	57,378
Uninc Special Services District	9,432,106
Victim Assistance	218,644
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 37,449,215</b>

DOUGLAS COUNTY, GEORGIA  
2022 PROPOSED BUDGET

Capital Projects Funds	
2016 SPLOST Capital Project	16,916,625
<b>TOTAL CAPITAL PROJECTS FUNDS</b>	<b>\$ 16,916,625</b>
Debt Service Fund	
2016 SPLOST Debt Service	4,182,000
<b>TOTAL CAPITAL TRANSPORTATION FUND</b>	<b>\$ 4,182,000</b>
Enterprise Funds	
Solid Waste Disposal	2,875,734
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 2,875,734</b>
Internal Service funds	
Self-Insurance	16,154,059
Workers Compensation	756,900
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$ 16,910,959</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 181,911,618</b>



# SPLOST RE-FORECAST

SPLOST revenues are steadily outpacing original projections, and the county can do even more projects for the citizens of Douglas County.

FIRE/EMS SPLOST RE-FORECAST TOOL			
Description	Estimated Requested	Notes	Additional Amount Requested
Fire/EMS			
<b>Current SPLOST Projects</b>			
Fire Station 9 New Building	\$3,215,000		
Fire Station 9 Equipment	\$1,000,000		
2021 (2) & 2022 (2) Ambulances	\$900,000		
2021 (2) & 2022 Fire Engines	\$1,785,000	Two available for purchase October 2021	\$135,000.00
2021/2022 Ladder Truck	\$1,300,000	Available for purchase October 2021	
Heavy Rescue	\$400,000		
Station #11 Improvements (Renovations funds)	\$470,000		
(4) Emergency Vehicles (Renovations funds)	\$240,000		
(2) 2021 Staff Vehicle	\$80,000		
Completion of Fire Training Complex	\$900,000		
Station #4 Renovations (Renovations Funds)	\$800,000	\$676,646 will come from the 2002 SPLOST	\$123,354.00
<b>Request to Increase Funding For Orig. Projects</b>	<b>Amount Requested</b>		
Station #9	\$2,475,859	Additional amount estimated to complete building	\$2,475,859.00
Station #9 Ladder Truck, engine & ambulance	\$1,175,000		\$1,175,000.00
Staff Vehicle	\$40,000		\$40,000.00
<b>Staff Recommended Projects</b>	<b>Est. Cost</b>		
Replacement of Damaged Ladder Truck	\$227,099	Grant received for 1,095,000. Amount is for the county match of 10% and equipment	\$227,099.00
<b>Projects on Original List but fell Below The Line</b>	<b>Est. Cost</b>		
Tow Vehicle	\$45,000		\$45,000
Air/Light Truck	\$400,000		\$400,000
<b>Totals</b>			\$4,621,312
<b>Original Budget</b>	<b>Original Budget</b>	<b>Re-Forecasted Budget</b>	
Fire/EMS	\$32,000,000	\$31,643,907	\$36,621,312
<b>Overage of SPLOST as of July 2021 Revenues collected</b>	<b>Averaging above Original projections of 2,077,717.68</b>	<b>County's Portion 72.26%</b>	<b>Fire/EMS Portion</b>
\$ 10,539,894	\$ 641,098	\$ 7,616,127	\$ 2,437,161
<b>Fire/EMS averaging in 5th year of SPLOST</b>	<b>\$ 148,242</b>		\$ 2,964,850
		Potential Overage	\$ 5,402,010
		Under Original Budget	\$ 356,093
		<b>Total</b>	<b>\$ 5,758,103</b>

Transportation Re-Forecast Planning Tool			
Description	Estimated Cost	Notes	Additional Amount Requested
<b>Current SPLOST Projects</b>			
Thornton Road @ Riverside	\$ 895,000		\$ 895,000
Post Road/120 and WB Ramps (Additional)	\$ 1,500,000	Design/Engineering	\$ 200,000
Bright Star Rd from Cowan Mill Rd to Douglas Blvd - Sidewalk (Additional)	\$ 950,000	Design/Engineering	\$ 200,000
Hwy 166/ Post Rd (additional)	\$1,000,000	Design/Engineering	\$ 200,000
Hwy 166/ Chapel Hill Rd. (additional)	\$ 800,000	Design/Engineering	\$ 200,000
Hwy 5/ Berea Rd. (additional)	\$ 750,000	Design/Engineering	\$ 200,000
GDOT Grant for Off System Safety (additional)			\$ 105,000
Hwy 78/ John West/S. Bagger Rd (Below the Line)	\$ 2,000,000	Design/Engineering	\$ 200,000
Maxham Rd From GDOT Project Limit to Co Line	\$ 350,000		\$ 350,000
New Manchester High School	\$ 750,000		\$ 750,000
Chapel Hill Rd Intersections - Additional Scope	\$ 2,350,000	Design/Engineering	\$ 250,000
2022 Resurfacing Projects	\$ 3,000,000		
2023 Resurfacing Project - LMIG match	\$ 2,187,000	Move funding to 2022	
Hwy 5/ Concourse Pkwy (COD)	\$ 1,000,000		
<b>New Projects</b>	<b>Amount Requested</b>		
Sr 92@ Lake Monroe Road (SR)	\$ 250,000	Design/Engineering	\$ 200,000
District 3 Trails (SR)	\$ 250,000	Design/Engineering	\$ 200,000
Millings (Resurface for Gravel Roads) (SR)	\$ 250,000	Design/Engineering	\$ 200,000
Deer Lick Park Parking Paving	\$ 200,000		\$ 200,000
<b>TIP Projects</b>	<b>Amount Requested</b>		
Lee Road Widening Phase 1 (TIP)	\$ 907,370		\$ 907,370
South Douglas Loop Lee Road Extension (TIP) - Design	\$ 2,000,000		\$ 2,000,000
Chapel /120 Interchange (TIP)	\$ 1,400,000		\$ 1,400,000
South Douglas Loop Lee Road Extension (TIP) - Right of Way	\$ 2,000,000		\$ 2,000,000
<b>Totals</b>			<b>\$ 10,657,370</b>
<b>Original Budget</b>	<b>Original Budget</b>	<b>Re-Forecasted Budget</b>	<b>Total New Projected Budget</b>
Transportation	\$ 51,000,000	\$ 48,883,484	\$61,657,370
<b>Averaging above Original projections of 2,077,717.68</b>	<b>County's Portion 72.26%</b>	<b>Transportation Portion</b>	
\$ 10,539,894	\$ 641,098	\$ 7,616,127	\$ 3,884,225
<b>Transportation averaging in 5th year of SPLOST</b>	<b>\$ 236,261</b>		\$ 4,725,229
		Potential Overage	\$ 8,609,454
		Under Original Budget	\$ 2,116,516
		<b>Total</b>	<b>\$ 10,725,970</b>

DOUGLAS COUNTY RECOMMENDED ADDITIONAL 2016 SPLOST PROJECTS		
Park	Project	Cost
1. Bill Arp Park	Fence and Dugouts	\$ 306,381.00
2. Fairplay Park	Fence and Dugouts	\$ 306,381.00
3. Deer Lick Park	Gym Floor Replacement	\$ 70,000.00
4. Deer Lick and Winston	Conceptual Plans	\$ 27,500.00
5. Boundary Waters Aquatic Center	Equipment	\$ 942,827.00
6. Bill Arp, Clinton, Deer Lick, Fairplay, and Woodrow	Playground Units	\$ 375,000.00
7. Deer Lick, Bill Arp, Fairplay	Scoreboards	\$ 63,300.00
8. Chestnut Log Soccer Complex	Netting	\$ 71,200.00
9. Chestnut Log Soccer Complex	Restroom Building	\$ 250,000.00
10. Various Parks	Park Equipment	\$ 45,334.00
11. Clinton Nature Preserve	Dog Park	\$ 25,000.00
<b>Total for Recommended Projects by Parks and Rec Committee</b>		<b>\$ 2,482,923.00</b>

# AMERICAN RESCUE PLAN (ARPA)

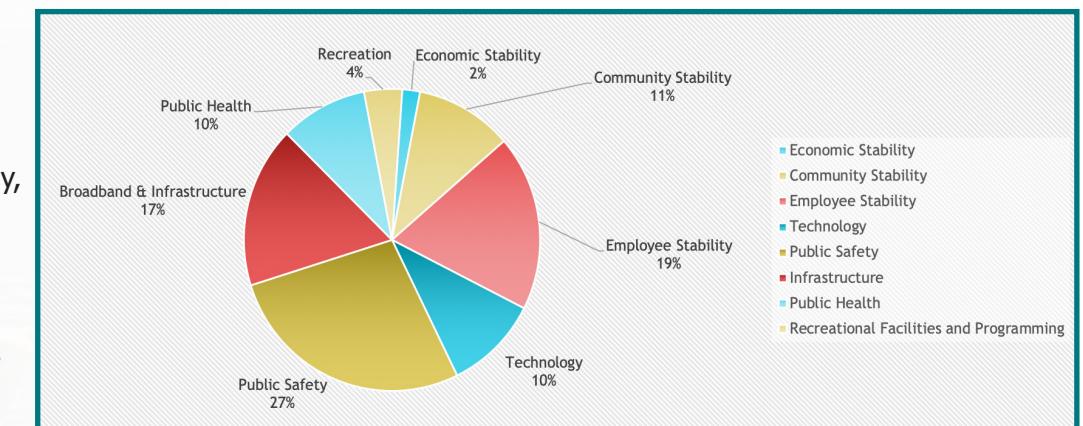
Douglas County is projected to receive \$28,425.412 in federal funds through the American Rescue Plan.

The ARPA Funds will be provided to the County from March 3, 2021, through December 31, 2024. The Board of Commissioners (BOC) approved an allocation proposal, which included 27% of the federal dollars to increase the pay of first responders in Fire/EMS, the Sheriff's Office, Code Enforcement, Animal Services, and the County Coroner's Office.

Public safety employees will receive a 10% increase in 2022 and a 5% pay increase in 2023. Other non-public safety employees will receive a 5% increase each year. Additionally, no County employee will earn an hourly rate of less than \$15.00.

The BOC also approved funding for Broadband and Infrastructure, Community Stability, Public Health, Economic Stability, Technology, and Recreation.

The first half of the ARPA funding was received in July 2021. The second half should be disbursed one year later if the first allocation is spent or encumbered.



ARPA BOC APPROVED ALLOCATIONS 10/26/2021		ARP (1)	%	ARP (2)	%
<b>Broadband &amp; Infrastructure</b>					
Install broadband and sewer for Chapel Hill Innovation Learning Library (CHILL)	\$ 400,000	2.8%			
Electric, Water & Sewer for Mt. Carmel Park - for future Women's Restoration & Rehab facility			\$ 1,000,000	7.0%	
Increase Broadband in underserved areas Countywide			\$ 2,000,000	14.1%	
Install water & sewer in Mobile Home Communities - partner with WSA			\$ 1,000,000	7.0%	
HVAC Replacements (UV lights & filter) County Facilities	\$ 500,000	3.5%			
<b>Public Safety</b>					
Premium Pay for ALL Public Safety (SO; Fire; Code; Coroner; Animal Services) <b>10% year 1; 5% year 2</b>	\$ 3,475,222	24.5%	\$ 1,979,217	13.9%	
Sheriff's Station at Fairplay			\$ 500,000	3.5%	
Reconfigure Courthouse to increase room for Judicial Activities & Jury trials			\$ 1,750,000	12.3%	
Intervention Strategies - requested by SO	\$ 50,000	0.4%			
<b>Employee Stability</b>					
One-Time Payment to Employees ( <b>Already Expended</b> )	\$ 1,873,856	13.2%			
Premium Pay for Regular class 5% year 1 & 5% year 2 - includes increasing all staff to a minimum of \$15.00 per hour	\$ 1,688,466	11.9%	\$ 1,772,890	12.5%	
<b>Public Health</b>					
Community Services Board - Mental Health	\$ 350,000	2.5%	\$ 500,000	3.5%	
Coroner's Facility Upgrades			\$ 500,000	3.5%	
Public Health Dept - COVID-19 Vaccine Awareness	\$ 250,000	1.8%	\$ 250,000	1.8%	
Fairburn Senior Center Renovations (Grant Match) - to include conceptual planning for budgetary purposes	\$ 850,000	6.0%			
<b>Technology</b>					
Broadcasting Equipment	\$ 500,162	3.5%			
Information Services-Technology Upgrades/Cybersecurity	\$ 1,200,000	8.4%	\$ 1,210,599	8.5%	
<b>Community Stability</b>					
Community detention pond cleanup	\$ 500,000	3.5%	\$ 500,000	3.5%	
Blight Removal	\$ 250,000	1.8%	\$ 250,000	1.8%	
Cleanup of neglected properties & areas	\$ 250,000	1.8%	\$ 250,000	1.8%	
Rental & Homeowner assistance	\$ 500,000	3.5%	\$ 500,000	3.5%	
<b>Economic Stability</b>					
Business Stability - Small Business Assistance	\$ 250,000	1.8%	\$ 250,000	1.8%	
Signage & Art installation (partner with DCTT)	\$ 50				

