



PROPOSED BUDGET

FY 2022

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MEET THE BOARD OF COMMISSIONERS



Dr. Romona Jackson Jones
The Chairman



Kelly Robinson
*The Vice Chairman
District II*



Henry Mitchell III
*Commissioner
District I*



Tarenia Carthan
*Commissioner
District III*



Ann Jones Guider
*Commissioner
District IV*

OUR MISSION

To efficiently deliver superior public service that enriches the quality of life within a thriving, safe, healthy community in a fiscally responsible manner.

OUR VISION

Douglas County is a diverse, vibrant, innovative, and sustainable community that sets the standards nationally for public service.

OUR VALUES

Integrity ~ Transparency ~ Efficiency ~ Inclusivity ~ Quality

STRATEGIC PRIORITIES

The Board of Commissioners identified six strategic priorities and incorporated each into the County's Five Year Strategic Plan to help provide stellar customer service, satisfaction, and citizen engagement. It is truly a great time to be a part of Douglas County.

-  Public Safety
-  Infrastructure
-  Public Health
-  Recreational Facility and Programs
-  Economic Development
-  Transform Douglas County

2022 TOTAL FISCAL YEAR BUDGET

\$103,577,085

NUMBER OF BUDGETED EMPLOYEES: 1,111

Source: Douglas County Human Resource Department

CURRENT MILLAGE RATE: 12.563

Source: Douglas County Finance Department

MAJOR EMPLOYERS

- Douglas County School System
- Cornerstone Building Brands
- WellStar Douglas Hospital (does not include the private medical offices affiliated with WellStar)
- McMaster Carr
- Medline Industries
- Southwire
- Gordon Food Service

COUNTY SNAPSHOT

- Douglas County Government
- Google
- City of Douglasville

Source: Elevate Douglas

POPULATION

144, 237

SQUARE MILES IN THE COUNTY

201

DOUGLAS COUNTY DEMOGRAPHICS

Douglas County is one of the most diverse counties in Georgia.

- 48.4 % percent of residents are African American
- 36.2 % percent of residents are Caucasian
- 11.1% percent of residents are Hispanic or Latino
- 7.3% percent of residents are two or more races
- 1.6 % percent of residents are Asian
- 0.5% percent of residents are American Indian
- 0.1% percent of residents are Pacific Islander
- 5.8 % percent of residents are other

Source: U.S. Census Bureau

COUNTY ADMINISTRATOR SHARON D. SUBADAN BUDGET MESSAGE

Madam Chair and Board of County Commissioners.

I am pleased to present the FY 2022 proposed budget for Douglas County for your consideration. Douglas County has so many opportunities for advancement, and the recommended budget reflects the mission, values, and priorities the Board has communicated during discussions and policy actions.

The proposed FY2022 budget reflects neither increases in the millage rate nor fees. Per Board Policy, general fund revenues cannot exceed those of the previous year, generating the \$104,631,524 proposal. Proposed expenditures are \$103,577,085, leaving \$1M for Board priorities above the core (baseline) budget. All special funds are balanced.

This budget supports Douglas County employees, our most valuable resource whose dedication and commitment are demonstrated through their continued response to the pandemic. Using one-time American Rescue Plan Act (ARPA) funding, the budget includes a 10% pay increase for public safety/first responders and a 5% pay increase for all other employees. In addition, these funds will be used to advance a living wage initiative where all County employees will earn a minimum of \$15.00 per hour.

The proposed budget includes the funding of core needs to operate the County effectively. For example, we have allocated full funding to manage our newest state-of-the-art facilities, the Boundary Waters Activity Center and the Lithia Springs Senior Center. We also plan to procure six mowing cycles for major rights-of-way maintenance. Finally, I have included reasonable expenditures to support the County's programs and activities such as supplies, cleaning services, and essential care.

ARPA funding has provided 28 million dollars to Douglas County. The Board approved my proposed plan for community support and employee stability.

The re-forecasting of Special Local Option Sales Tax (SPLOST) has outlined priorities that enforce our commitment to maintaining a safe and healthy County by supporting our Fire/EMS, parks, and transportation. Since my arrival in April, the County has operated effectively during this unprecedented pandemic. The re-organized structure and investment in training have proven to benefit our mission by way of my leadership team's improved morale and team spirit, as well as our consistent service delivery to Douglas citizens. It is pertinent to highlight the team's unwavering consistency of service through workforce shortages in every department.

During a difficult season for the County last year, over 750 thousand dollars was deducted from employee paychecks through furloughs. I am happy to report that we have provided hazard premium pay and vaccine incentives of over 1.8 million dollars this year. Morale is being restored because of these actions.

This year, we received multiple grants, including two competitive grants totaling close to 2 million dollars. Current year financials show that we are approximately 6% under budget, resulting in another year of increases to the fund balance.

Several technology initiatives are ongoing to improve daily operations. This includes but is not limited to modernized internet access in the Courthouse and fiber connectivity to outlying County facilities. Efforts to improve our branding are underway with the Board's commitment to replace outdated broadcast and communication equipment.

As a team, we have fully re-engaged our community with service delivery, programming, special events, vaccine incentives, and even a full-size Christmas tree to bring joy to those we serve.

I am proud to present the proposed FY22 budget to you and look forward to your feedback and support.

Sharon Subadan, County Administrator



Douglas County is committed to efficiency and fiscal responsibility!

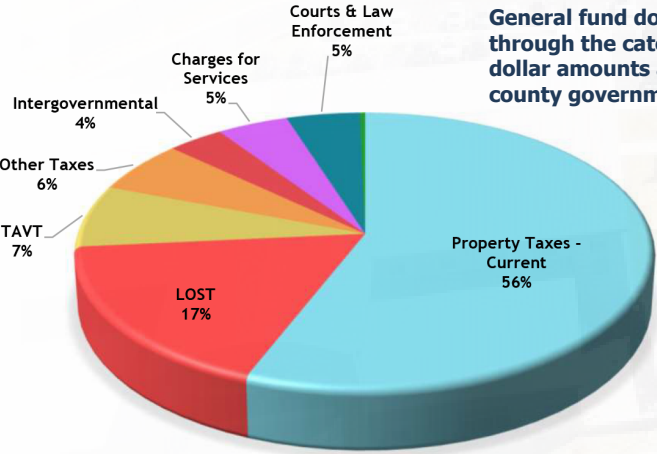
YOUR DOLLARS AT WORK

BUDGET HIGHLIGHTS

FY 2022 PROPOSED REVENUE

Where does the money come from?

General fund dollars are generated through the categories below. These dollar amounts are used to provide county government services.



Property Taxes - Current	\$ 59,544,536
LOST	18,102,140
TAVT	7,093,558
Other Taxes	6,435,758
Intergovernmental	4,697,974
Charges for Services	3,529,551
Courts & Law Enforcement	4,848,475
Miscellaneous	379,532
Total Recurring Revenues	\$ 104,631,524

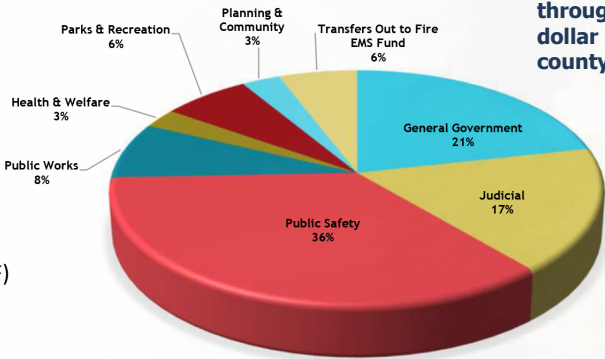
FY22 Revenue Assumptions:

- Property Tax
 - Same as FY21 @ \$59.5M
 - 93% Collection Rate
 - No New Growth/No Reassessed Growth

FY 2022 PROPOSED EXPENDITURES

Where does the money go?

General fund dollars are generated through the categories below. These dollar amounts are used to provide county government services.



General Government	\$ 22,315,156
Judicial	17,813,288
Public Safety	36,941,990
Public Works	7,950,473
Health & Welfare	2,734,152
Parks & Recreation	6,814,476
Planning & Community	2,966,815
Transfers Out to Fire EMS Fund	6,040,735
Total Recurring Expenditures	\$ 103,577,085

FY22 Expenditure Assumptions:

- Retirement DB contribution \$8.7M (\$6.8M GF)
- Dept. 190 Contingency - \$275k
- Election Year
- Public Works
- Beautification – 6 Mowing Cycles
- Includes Year Operations for New Senior Center & Rec. Center
- No Proposed Addition to Core (PATC) – No Capital / No Addition to Staff

SPECIAL REVENUE

Where does your money go?

Special Revenue Funds account for the proceeds specific revenue sources legally restricted to expend for particular purposes. This funding may include grants, hotel/motel taxes, SPLOST, etc.

	2021 Adopted	2022 Proposed
Animal Control Services	\$1,458,917	\$1,501,833
District Attorney	\$355,303	\$362,180
Drug Abuse Treatment & Education	\$285,100	\$285,100
Emergency Telephone System	\$3,234,951	\$3,384,246
Fire Protection Services & EMS	\$20,611,872	\$17,081,470
Hotel-Motel Tax	\$840,000	\$930,000
Law Library	\$624,866	\$624,866
Neighborhood Stabilization Program	\$250,200	\$250,000
Sheriff Asset Forfeiture	\$2,637,627	\$2,637,627
Sheriff Inmate Commissary	\$630,582	\$616,393
Sheriff Other Programs	\$42,003	\$42,319
Sidewalk	\$50	\$25,053
State Court Technology Fund	\$57,378	\$57,378
Unincorporated Area Special District	\$10,559,141	\$9,432,106
Victim Assistance	\$242,536	\$218,644
Special Revenue Fund Total	\$41,830,526	\$37,449,215

REVIEW OF GENERAL FUND BUDGET



Douglas County, Georgia 2022 Proposed Budget General Fund

	<u>2021 Adopted</u>	<u>2022 Proposed</u>
GG - General government		
110 - Board of commissioners	\$995,777	\$575,443
112 - External Affairs Director	\$191,039	\$86,257
115 - Human resources	\$378,493	\$382,896
125 - Finance	\$822,924	\$864,644
195 - Purchasing	\$359,271	\$361,709
220 - Legal services	\$645,007	\$1,136,000
415 - Election board	\$480,269	\$1,572,183
320 - Board of tax assessments	\$140,254	\$170,140
310 - Tax commissioner	\$1,849,949	\$3,003,541
330 - Property appraiser	\$1,215,600	\$1,588,071
340 - Tax equalization board	\$51,827	\$59,690
130 - Information Services	\$1,493,646	\$1,724,933
135 - Risk and Safety	\$272,418	\$281,535
140 - Property Management	\$707,384	\$856,467
141 - Building maintenance	\$935,853	\$974,782
145 - Print shop	\$136,483	\$136,501
190 - General appropriation	\$15,401,969	\$12,382,675
131 - Records retention	\$149,415	\$190,043
192 - Communications	\$504,422	\$513,095
106 - District 1 Commissioner	\$59,060	\$122,167
107 - District 2 Commissioner	\$59,060	\$122,112
108 - District 3 Commissioner	\$59,060	\$129,188
109 - District 4 Commissioner	\$16,000	\$54,868
105 - County Administrator	\$0	\$1,061,969
123 - Motor Pool	\$1,150	\$4,980
GG - General government Totals:	\$26,926,330	\$28,355,890

**Douglas County, Georgia
2022 Proposed Budget
General Fund**

	<u>2021 Adopted</u>	<u>2022 Proposed</u>
<i>JS - Judicial System</i>		
210 - Clerk of Superior court	\$2,268,642	\$2,305,249
230 - District attorney	\$3,371,852	\$3,299,679
260 - Juvenile court	\$1,458,443	\$1,553,214
262 - Juvenile Public Defender	\$202,794	\$209,419
265 - Juvenile Programs Administration	\$1,021,873	\$1,067,388
215 - Magistrate court	\$923,974	\$971,881
234 - Superior Court Felony Drug Court	\$687,694	\$847,059
240 - Probate court	\$836,396	\$749,867
250 - Public defender	\$2,461,572	\$2,560,165
239 - Clerk of state court	\$569,904	\$630,237
238 - State DUI Court	\$337,651	\$334,074
237 - State court	\$858,605	\$897,505
225 - State court solicitor	\$1,754,395	\$1,785,693
236 - Superior court	\$561,232	\$601,858
JS - Judicial System Totals:	\$17,315,027	\$17,813,288
<i>PS - Public safety</i>		
270 - Coroner	\$204,070	\$444,194
280 - Sheriff	\$16,622,773	\$16,250,059
281 - Jail	\$18,909,962	\$19,909,498
710 - Emergency management	\$342,739	\$338,239
PS - Public safety Totals:	\$36,079,544	\$36,941,990
<i>PW - Public works</i>		
150 - Roads	\$2,642,431	\$4,251,465
154 - Administration	\$776,913	\$969,237
152 - Traffic operations	\$1,153,599	\$1,383,527
155 - Fleet management	\$1,206,386	\$1,346,244
PW - Public works Totals:	\$5,779,329	\$7,950,473

**Douglas County, Georgia
2022 Proposed Budget
General Fund**

	<u>2021 Adopted</u>	<u>2022 Proposed</u>
<i>HW - Health and welfare</i>		
855 - General health grant	\$376,175	\$376,175
850 - Community service board	\$559,007	\$509,007
810 - Public welfare	\$387,942	\$417,360
820 - Family and children services	\$63,918	\$63,918
870 - Boys & girls club	\$12,428	\$12,428
827 - Senior citizens transportation	\$1,342,214	\$1,355,264
HW - Health and welfare Totals:	\$2,741,684	\$2,734,152
<i>PRC - Parks, recreation and culture</i>		
930 - Library	\$1,788,868	\$2,030,016
920 - Parks and recreation	\$3,062,657	\$2,896,543
922 - Aquatic center	\$650,281	\$1,023,841
923 - Activity Center	\$0	\$258,500
924 - Senior services center	\$463,137	\$605,576
945 - Cultural arts council	\$0	\$0
PRC - Parks, recreation and culture Totals:	\$5,964,943	\$6,814,476
<i>PCD - Planning/community development</i>		
335 - Geographic information system and mapping	\$251,928	\$250,502
187 - Tourism and Chamber	\$0	\$0
185 - Industrial development	\$350,250	\$350,250
165 - Ride share program	\$3,171,200	\$2,237,902
845 - SHARE House	\$7,457	\$7,457
910 - Cooperative extension service	\$117,014	\$120,704
PCD - Planning/community development Totals:	\$3,897,849	\$2,966,815
Expenditure Totals	<u>\$98,704,706</u>	<u>\$103,577,085</u>

GENERAL FUND BUDGET SUMMARY



General Fund Summary						
	Actual 2020	Adopted 2021	Estimated 2021	Budget 2022		
Total Revenue	\$ 114,262,153	\$108,785,875	\$ 108,450,675	\$ 104,631,524		
Total Expenditures	\$ 99,912,221	\$113,288,889	\$ 104,219,950	\$ 103,577,085		
Revenues over/(under) Expenditures	\$ 14,349,932	\$ (4,503,014)	\$ 4,230,725	\$ 1,054,439		
Beginning Fund Balance	\$ 22,043,169	\$ 36,393,101	\$ 36,393,101	\$ 40,623,826		
Ending Fund Balance	\$ 36,393,101	\$ 31,890,087	\$ 40,623,826	\$ 41,678,265		
Non-Spendable/Restricted/Assigned	\$ 14,529,818	\$ 14,529,818	\$ 12,590,698	\$ 12,590,698	As % of Expenditures	Total Expenditure:
Unassigned	21,863,283	17,360,269	28,033,128	29,087,567	28.08%	\$ 103,577,085
FY 22 Recurring Expenditure Initiatives						
Pay Increase for Regular class 5% year 1 & 5% year 2 - includes increasing all staff to a minimum of \$15.00 per hour				YEAR 1	\$	3,824,774
				As % of Expenditures		
				\$ 25,262,793	23.52%	\$ 107,401,859

2022 PROPOSED ADDITIONS TO
CORE (PATC)



Douglas County, Georgia
2022 Proposed Budget
Proposed Additions to Core (PATC)

Commission Priorities

Project	Sponsor	Funding Source	Amount
1 Set Aside for TIP Project match (1/4 for TIP)		Capital	\$ 1,074,025
	Vice Chair		
2 Each District Comm; Chair and CADMIN		GF	\$ 50,000
3 Magistrate Court		GF	\$ 100,758
4 Solicitor		GF	\$ 440,000
	Chair		
5 Magistrate Court	See above (Line 3)	GF	
6 State Court - Judge Barker and Judge Fortner	Salary upgrades (3)	GF	\$ 36,790
7 Code Enforcement	3 FTE's	Uninc	\$ 388,034
8 Tax Commissioner	3 FTE's	GF	\$ 182,700
9 Tax Assessor (Oper)	2 FTE's & 1 upgrade	GF	\$ 179,148
10 Tax Assessor (Capital)	Vehicle	GF	\$ 20,675
11 Various Director Upgrades in salaries - GF		GF	\$ 118,425
12 Various Director Upgrades in salaries - Uninc		Uninc	\$ 6,442
13 Douglas County Museum		Uninc	\$ 75,000
14 CAC		Uninc	\$ 50,000
15 Vision 21		GF	\$ 9,000
16 Museum Consultant		Uninc	\$ 25,000
17 Chamber		Uninc	\$ 75,000
18 Dev Authority		Uninc	\$ 25,000
	Carthan		
19 Procurement	See above (Line 10)	GF	\$ -
20 Animal Control	Dept PATC request	Animal Control Fund	\$ 19,472
21 Planning & Zoning	Comprehensive Plan	Uninc	\$ 75,000
	Guider		
22 Juvenile Court Salaries (all)	Dept PATC request	GF	\$ 52,313
23 Juvenile Public Defender	Dept PATC request	GF	\$ 37,128
24 Juvenile Wage adjustments	See above (Line 10)	GF	\$ -
	Mitchell		
25 TBD		TBD	
26 Countywide Technology Request		ARPA	\$ 1,667,600

REVIEW OF ALL OTHER FUNDS



**Douglas County, Georgia
2022 Proposed Budget
Other Agencies**

	2021 Adopted	2022 Proposed
855 - Board of Health	\$376,175	\$376,175
870 - Boys & girls club	\$12,428	\$12,428
850 - Community service board	\$559,007	\$509,007
185 -Development Authority	\$350,250	\$350,250
820 - Family and children services	\$63,918	\$63,918
810 - Public welfare	\$387,942	\$417,360
845 - SHARE House	\$7,457	\$7,457
HW - Health and welfare Totals:	\$1,757,177	\$1,736,595

**Douglas County, Georgia
2022 Proposed Budget
Special Revenue Funds**

	2021 Adopted	2022 Proposed
Animal Control Services	\$1,458,917	\$1,501,833
District Attorney	\$355,303	\$362,180
Drug Abuse Treatment & Education	\$285,100	\$285,100
Emergency Telephone System	\$3,234,951	\$3,384,246
Fire Protection Services & EMS	\$20,611,872	\$17,081,470
Hotel-Motel Tax	\$840,000	\$930,000
Law Library	\$624,866	\$624,866
Neighborhood Stabilization Program	\$250,200	\$250,000
Sheriff Asset Forfeiture	\$2,637,627	\$2,637,627
Sheriff Inmate Commissary	\$630,582	\$616,393
Sheriff Other Programs	\$42,003	\$42,319
Sidewalk	\$50	\$25,053
State Court Technology Fund	\$57,378	\$57,378
Unincorporated Area Special District	\$10,559,141	\$9,432,106
Victim Assistance	\$242,536	\$218,644
Special Revenue Fund Total	\$41,830,526	\$37,449,215

**Douglas County, Georgia
2022 Proposed Budget
Unincorporated Area Special District**

	2021 Adopted	2022 Proposed
Revenues:		
Taxes		
Beer & Wine/Liquor	\$630,000	\$612,000
Franchise	\$1,466,000	\$1,418,000
Insurance Premium Taxes	\$6,937,340	\$7,374,871
Energy Excise Tax	\$50,000	\$56,000
Energy Excise Tax - SPLOST %	\$49,000	\$45,000
Financial Institutions	\$196,824	\$180,000
Licenses & Permits		
Other Permits	\$254,647	\$277,477
Occupational Taxes	\$925,000	\$665,500
Building Permits	\$150,000	\$150,000
Charges for Services		
Zoning / Mobile Homes / Maps / Street Lights	\$5,000	\$6,000
Plan Review Fees / Preliminary Final / DCR Plan Review	\$55,000	\$55,000
Other	\$1,000	\$2,000
Miscellaneous	\$0	\$0
Other Financing Sources	\$535,000	\$535,000
Total Revenues	\$11,254,811	\$11,376,848

Expenditures:		
Public Works		
Development Control	\$291,064	\$290,046
Planning and Community Development		
Code Enforcement Officer Division	\$366,339	\$327,092
Development Services Administration	\$188,519	\$181,258
Occupational Tax Division	\$123,285	\$139,834
Permits and Inspections	\$452,417	\$433,237
Planning and Zoning	\$476,515	\$481,362
General Appropriations		
General Appropriations	\$8,661,002	\$7,579,277
Total Expenditures	\$10,559,141	\$9,432,106

Douglas County, Georgia
2022 Proposed Budget
Fire Protection Services and EMS

	2021	2022
	<u>Adopted</u>	<u>Proposed</u>
Revenues:		
Intergovernmental		
Fed Gov - COVID	\$4,108,807	
Fed Gov/State Grants	\$17,973	
Revenue From Local Governments	\$2,045,200	\$2,051,786
License and Permits		
Consumer Firework Fees	\$2,500	\$3,000
Charges for Services		
Plan Review Fee	\$6,500	\$3,500
Ambulance Fees	\$2,500,000	\$2,500,000
Miscellaneous	\$4,500	
Other Financing Sources		
From General Fund for EMS Services	\$6,040,735	\$6,040,735
From Uninc. Fund for Fire Services	\$6,482,449	\$6,482,449
Other Financing Sources	\$575,000	
Total Revenues	<u>\$21,783,664</u>	<u>\$17,081,470</u>
Expenditures:		
Public Safety		
Fire Protection Services and EMS	\$20,611,872	\$17,081,470
Total Expenditures	<u>\$20,611,872</u>	<u>\$17,081,470</u>

Douglas County, Georgia
2022 Proposed Budget
Animal Control Services

	2021	2022
	<u>Adopted</u>	<u>Proposed</u>
Revenues:		
Intergovernmental		
Revenue From Local Governments	\$309,781	\$309,781
Charges for Services		
Animal Control Fees	\$20,000	\$40,000
Other Financing Sources		
From Uninc. Fund	\$1,096,828	\$1,096,828
Total Revenues	<u>\$1,426,609</u>	<u>\$1,446,609</u>
Expenditures:		
Public Safety		
Animal Control Services	\$1,458,917	\$1,501,833
Total Expenditures	<u>\$1,458,917</u>	<u>\$1,501,833</u>

**Douglas County, Georgia
2022 Proposed Budget
Hotel Motel Fund**

	2021 Adopted	2022 Proposed
Revenues:		
Hotel/Motel Tax	\$840,000	\$930,000
Total Revenues	<u>\$840,000</u>	<u>\$930,000</u>
Expenditures:		
DC Travel and Tourism (62.5%)	\$525,000	\$581,250
Uninc Fund (37.5%)	\$315,000	\$348,750
Total Expenditures	<u>\$840,000</u>	<u>\$348,750</u>

**Douglas County, Georgia
2022 Proposed Budget
Landfill / Solid Waste Fund**

	2021 Adopted	2022 Proposed
Revenues:		
Charges for Services		
C & D	\$693,600	\$970,824
Camp Road Transfer	\$23,580	\$23,424
Recycling Sales	\$335,220	\$473,256
Transfer Fees	\$1,144,200	\$1,385,148
Total Revenues	<u>\$2,196,600</u>	<u>\$2,852,652</u>
Expenditures:		
Landfill / Solid Waste Fund	\$2,548,010	\$2,875,734
Total Expenditures	<u>\$2,548,010</u>	<u>\$2,875,734</u>

**Douglas County, Georgia
2022 Proposed Budget
Hotel Motel Fund**

	2021 Adopted	2022 Proposed
Revenues:		
Charges for Services	\$16,154,059	\$16,154,059
Total Revenues	<u>\$16,154,059</u>	<u>\$16,154,059</u>
Expenditures:		
Administration	\$1,060,767	\$1,060,767
Claims & Excess Premiums	\$15,093,292	\$15,093,292
Total Expenditures	<u>\$16,154,059</u>	<u>\$16,154,059</u>

**Douglas County, Georgia
2016 SPLOST Debt Service
Debt Service
Over the Life of the Obligation**

Year	Principal	Interest	Total
2017	\$0	\$1,408,983	\$1,408,983
2018	7,000,000	2,844,250	9,844,250
2019	15,000,000	2,294,250	17,294,250
2020	18,000,000	1,469,250	19,469,250
2021	16,305,000	611,625	16,916,625
2022	4,080,000	102,000	4,182,000
	<u>\$60,385,000</u>	<u>\$8,730,358</u>	<u>\$69,115,358</u>

**DOUGLAS COUNTY, GEORGIA
2022 PROPOSED BUDGET**

GENERAL FUND

Revenues:	<u>Proposed Budget</u>
Taxes	\$ 91,175,992
Intergovernmental	4,697,974
Charges for Service	3,529,551
Courts & Law Enforcement	4,848,475
Miscellaneous	379,532
TOTAL GENERAL FUND REVENUES	\$ 104,631,524
General Government	
District 1 Commissioner	\$ 122,167
District 2 Commissioner	122,112
District 3 Commissioner	129,188
District 4 Commissioner	54,868
Board of Commissioners	575,443
Communications	513,095
Courthouse Maintenance	974,782
County Administrator	1,061,969
Election Board & Voter Registration	1,572,183
External Affairs	86,257
Finance	864,644
General Appropriations	12,382,675
Motor Pool	4,980
Human Resources	382,896
Information Services	1,724,933
Legal Services	1,136,000
Printing & Mail	136,501
Property Management	856,467
Purchasing	361,709
Records Retention	190,043
Risk and Safety	281,535
Tax Appraisal	1,588,071
Tax Assessor	170,140
Tax Commissioner	3,003,541
Tax Equalization Board	59,690
TOTAL GENERAL GOVERNMENT	\$ 28,355,890

**DOUGLAS COUNTY, GEORGIA
2022 PROPOSED BUDGET**

Judicial	
Clerk of Superior Court	\$ 2,305,249
District Attorney	3,299,679
Juvenile Court	1,553,214
Juvenile Public Defender	209,419
Juvenile Programs Administration	1,067,388
Magistrate Court	971,881
Probate Court	749,867
Public Defender	2,560,165
State Court Clerk	630,237
State Court - DUI	334,074
State Court Judges	897,505
State Court Solicitor	1,785,693
Superior Court	601,858
Superior Court Felony Drug Court	847,059
TOTAL JUDICIAL	\$ 17,813,288
Public Safety	
Coroner	\$ 444,194
Emergency Management	338,239
Sheriff Detention	19,909,498
Sheriff Enforcement	16,250,060
TOTAL PUBLIC SAFETY	\$ 36,941,991
Public Works	
D.O.T. - Administration	\$ 969,237
D.O.T. - Maintenance & Const.	4,251,465
D.O.T. - Traffic Operations	1,383,527
Fleet Management	1,346,244
TOTAL PUBLIC WORKS	\$ 7,950,473
Health and Welfare	
Board of Health	\$ 376,175
Boys & Girls Club (Annual Allotment)	12,428
Community Services Board	509,007
Public Welfare	417,360
Family and Children Services	63,918
Senior Citizen Services	1,355,264
TOTAL HEALTH AND WELFARE	\$ 2,734,152

**DOUGLAS COUNTY, GEORGIA
2022 PROPOSED BUDGET**

Parks, Recreation and Culture		
Douglas County Libraries	\$	2,030,016
Parks and Recreation		2,896,543
Aquatic Center		1,023,841
Activity Center		258,500
Senior Center		605,576
TOTAL PARKS, RECREATION AND CULTURE	\$	6,814,476
Planning and Community Development		
Cooperative Extension	\$	120,704
Economic Development (Quarterly Allotment)		350,250
Geographic Information System		250,502
Connect Douglas		2,237,902
S.H.A.R.E. House (Annual Allotment)		7,457
TOTAL PLANNING AND COMMUNITY DEVELOPMENT	\$	2,966,815
TOTAL GENERAL FUND	\$	103,577,085
ALL OTHER FUNDS		
Special Revenue Funds		
Animal Control Services	\$	1,501,833
District Attorney		362,180
Drug Abuse Treatment & Education		285,100
Emergency Telephone System		3,384,246
Fire Protection Services & EMS		17,081,470
Hotel-Motel Tax		930,000
Law Library		624,866
Neighborhood Stabilization Program		250,000
Sheriff Asset Forfeiture		2,637,627
Sheriff Inmate Commissary		616,393
Sheriff Other Programs		42,319
Sidewalk		25,053
State Court Technology Fund		57,378
Uninc Special Services District		9,432,106
Victim Assistance		218,644
TOTAL SPECIAL REVENUE FUNDS	\$	37,449,215

**DOUGLAS COUNTY, GEORGIA
2022 PROPOSED BUDGET**

Capital Projects Funds		
2016 SPLOST Capital Project		16,916,625
TOTAL CAPITAL PROJECTS FUNDS	\$	16,916,625
Debt Service Fund		
2016 SPLOST Debt Service		4,182,000
TOTAL CAPITAL TRANSPORTATION FUND	\$	4,182,000
Enterprise Funds		
Solid Waste Disposal		2,875,734
TOTAL ENTERPRISE FUNDS	\$	2,875,734
Internal Service funds		
Self-Insurance		16,154,059
Workers Compensation		756,900
TOTAL INTERNAL SERVICE FUNDS	\$	16,910,959
TOTAL ALL FUNDS	\$	181,911,618

SPLOST
RE-FORECAST

SPLOST revenues are steadily outpacing original projections, and the county can do even more projects for the citizens of Douglas County.

FIRE/EMS SPLOST RE-FORECAST TOOL			
Description	Estimated Requested	Notes	Additional Amount Requested
Fire/EMS			
Current SPLOST Projects			
Fire Station 9 New Building	\$3,215,000		
Fire Station 9 Equipment	\$1,000,000		
2021 (2) & 2022 (2) Ambulances	\$900,000		
2021 (2) & 2022 Fire Engines	\$1,785,000	Two available for purchase October 2021	\$135,000.00
2021/2022 Ladder Truck	\$1,300,000	Available for purchase October 2021	
Heavy Rescue	\$400,000		
Station #11 Improvements (Renovations funds)	\$470,000		
(4) Emergency Vehicles (Renovations funds)	\$240,000		
(2) 2021 Staff Vehicle	\$80,000		
Completion of Fire Training Complex	\$900,000		
Station #4 Renovations (Renovations Funds)	\$800,000	\$676,646 will come from the 2002 SPLOST	\$123,354.00
Request to Increase Funding For Orig. Projects			
Amount Requested			
Station #9	\$2,475,859	Additional amount estimated to complete building	\$2,475,859.00
Station #9 Ladder Truck, engine & ambulance	\$1,175,000		\$1,175,000.00
Staff Vehicle	\$40,000		\$40,000.00
Staff Recommended Projects			
Est. Cost			
Replacement of Damaged Ladder Truck	\$227,099	Grant received for 1,095,000. Amount is for the county match of 10% and equipment	\$227,099.00
Projects on Original List but fell Below The Line			
Est. Cost			
Tow Vehicle	\$45,000		\$45,000
Air/Light Truck	\$400,000		\$400,000
Totals			\$4,621,312
Original Budget			
Original Budget		Re-Forecasted Budget	
Fire/EMS	\$32,000,000	\$31,643,907	\$36,621,312
Average of SPLOST as of July 2021 Revenues collected			
Averaging above Original projections of 2,077,717.68		County's Portion 72.26%	Fire/EMS Portion
\$	10,539,894	\$	641,098
\$	148,242	\$	7,616,127
\$		\$	2,437,161
\$		\$	2,964,850
		Potential Overage	\$
		Under Original Budget	\$
		Total	\$

Transportation Re-Forecast Planning Tool			
Description	Estimated Cost	Notes	Additional Amount Requested
Current SPLOST Projects			
Thornton Road @ Riverside	\$ 895,000		\$ 895,000
Post Road/I20 and WB Ramps (Additional)	\$ 1,500,000	Design/Engineering	\$ 200,000
Bright Star Rd from Cowan Mill Rd to Douglas Blvd - Sidewalk (Additional)	\$ 950,000	Design/Engineering	\$ 200,000
Hwy 166/ Post Rd (additional)	\$1,000,000	Design/Engineering	\$ 200,000
Hwy 166/ Chapel Hill Rd. (additional)	\$ 800,000	Design/Engineering	\$ 200,000
Hwy 5/ Berea Rd. (additional)	\$ 750,000	Design/Engineering	\$ 200,000
GDOT Grant for Off System Safety (additional)			\$ 105,000
Hwy 78/ John West/S. Baggett Rd (Below the Line)	\$ 2,000,000	Design/Engineering	\$ 200,000
Maxham Rd From GDOT Project Limit to Co Line	\$ 350,000		\$ 350,000
New Manchester High School	\$ 750,000		\$ 750,000
Chapel Hill Rd Intersections - Additional Scope	\$ 2,350,000	Design/Engineering	\$ 250,000
2022 Resurfacing Projects	\$ 3,000,000		
2023 Resurfacing Project - LMIG match	\$ 2,187,000	Move funding to 2022	
Hwy 5/ Concourse Pkwy (COD)	\$ 1,000,000		
New Projects			
Amount Requested			
Sr 92 @ Lake Monroe Road (SR)	\$ 250,000	Design/Engineering	\$ 200,000
District 3 Trails (SR)	\$ 250,000	Design/Engineering	\$ 200,000
Millings (Resurface for Gravel Roads) (SR)	\$ 250,000	Design/Engineering	\$ 200,000
Deer Lick Park Parking Paving	\$ 200,000		\$ 200,000
TIP Projects			
Amount Requested			
Lee Road Widening Phase 1 (TIP)	\$ 907,370		\$ 907,370
South Douglas Loop Lee Road Extension (TIP) - Design	\$ 2,000,000		\$ 2,000,000
Chapel /I20 Interchange (TIP)	\$ 1,400,000		\$ 1,400,000
South Douglas Loop Lee Road Extension (TIP) - Right of Way	\$ 2,000,000		\$ 2,000,000
Totals			\$ 10,657,370
Original Budget			
Original Budget		Re-Forecasted Budget	Total New Projected Budget
Transportation	\$ 51,000,000	\$ 48,883,484	\$61,657,370
Average of SPLOST as of July 2021 Revenues collected			
Averaging above Original projections of 2,077,717.68		County's Portion 72.26%	Transportation Portion
\$	10,539,894	\$	641,098
\$	236,261	\$	7,616,127
\$		\$	3,884,225
\$		\$	4,725,229
		Potential Overage	\$
		Under Original Budget	\$
		Total	\$

DOUGLAS COUNTY RECOMMENDED ADDITIONAL 2016 SPLOST PROJECTS		
Park	Project	Cost
1. Bill Arp Park	Fence and Dugouts	\$ 306,381.00
2. Fairplay Park	Fence and Dugouts	\$ 306,381.00
3. Deer Lick Park	Gym Floor Replacement	\$ 70,000.00
4. Deer Lick and Winston	Conceptual Plans	\$ 27,500.00
5. Boundary Waters Aquatic Center	Equipment	\$ 942,827.00
6. Bill Arp, Clinton, Deer Lick, Fairplay, and Woodrow	Playground Units	\$ 375,000.00
7. Deer Lick, Bill Arp, Fairplay	Scoreboards	\$ 63,300.00
8. Chestnut Log Soccer Complex	Netting	\$ 71,200.00
9. Chestnut Log Soccer Complex	Restroom Building	\$ 250,000.00
10. Various Parks	Park Equipment	\$ 45,334.00
11. Clinton Nature Preserve	Dog Park	\$ 25,000.00
Total for Recommended Projects by Parks and Rec Committee		\$ 2,482,923.00

AMERICAN
RESCUE PLAN
(ARPA)

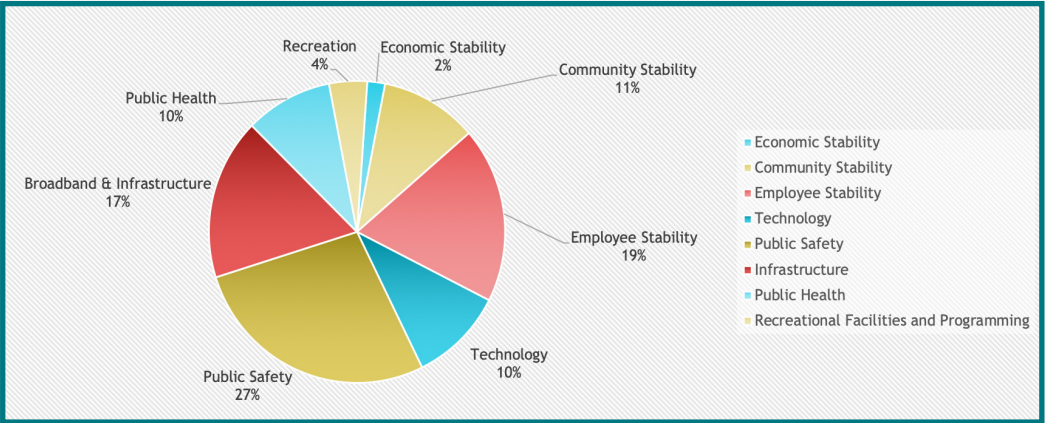
Douglas County is projected to receive \$28,425.412 in federal funds through the American Rescue Plan.

The ARPA Funds will be provided to the County from March 3, 2021, through December 31, 2024. The Board of Commissioners (BOC) approved an allocation proposal, which included 27% of the federal dollars to increase the pay of first responders in Fire/EMS, the Sheriff’s Office, Code Enforcement, Animal Services, and the County Coroner’s Office.

Public safety employees will receive a 10% increase in 2022 and a 5% pay increase in 2023. Other non-public safety employees will receive a 5% increase each year. Additionally, no County employee will earn an hourly rate of less than \$15.00.

The BOC also approved funding for Broadband and Infrastructure, Community Stability, Public Health, Economic Stability, Technology, and Recreation.

The first half of the ARPA funding was received in July 2021. The second half should be disbursed one year later if the first allocation is spent or encumbered.



ARPA BOC APPROVED ALLOCATIONS 10/26/2021	ARP (1)	%	ARP (2)	%
Broadband & Infrastructure				
Install broadband and sewer for Chapel Hill Innovation Learning Library (CHILL)	\$ 400,000	2.8%		
Electric, Water & Sewer for Mt. Carmel Park - for future Women's Restoration & Rehab facility			\$ 1,000,000	7.0%
Increase Broadband in underserved areas Countywide			\$ 2,000,000	14.1%
Install water & sewer in Mobile Home Communities - partner with WSA			\$ 1,000,000	7.0%
HVAC Replacements (UV lights & filter) County Facilities	\$ 500,000	3.5%		
Public Safety				
Premium Pay for ALL Public Safety (SO; Fire; Code; Coroner; Animal Services) 10% year 1; 5% year 2	\$ 3,475,222	24.5%	\$ 1,979,217	13.9%
Sheriff's Station at Fairplay			\$ 500,000	3.5%
Reconfigure Courthouse to increase room for Judicial Activities & Jury trials			\$ 1,750,000	12.3%
Intervention Strategies - requested by SO	\$ 50,000	0.4%		
Employee Stability				
One-Time Payment to Employees (Already Expended)	\$ 1,873,856	13.2%		
Premium Pay for Regular class 5% year 1 & 5% year 2 - includes increasing all staff to a minimum of \$15.00 per hour	\$ 1,688,466	11.9%	\$ 1,772,890	12.5%
Public Health				
Community Services Board - Mental Health	\$ 350,000	2.5%	\$ 500,000	3.5%
Coroner's Facility Upgrades			\$ 500,000	3.5%
Public Health Dept - COVID-19 Vaccine Awareness	\$ 250,000	1.8%	\$ 250,000	1.8%
Fairburn Senior Center Renovations (Grant Match) - to include conceptual planning for budgetary purposes	\$ 850,000	6.0%		
Technology				
Broadcasting Equipment	\$ 500,162	3.5%		
Information Services-Technology Upgrades/Cybersecurity	\$ 1,200,000	8.4%	\$ 1,210,599	8.5%
Community Stability				
Community detention pond cleanup	\$ 500,000	3.5%	\$ 500,000	3.5%
Blight Removal	\$ 250,000	1.8%	\$ 250,000	1.8%
Cleanup of neglected properties & areas	\$ 250,000	1.8%	\$ 250,000	1.8%
Rental & Homeowner assistance	\$ 500,000	3.5%	\$ 500,000	3.5%
Economic Stability				
Business Stability - Small Business Assistance	\$ 250,000	1.8%	\$ 250,000	1.8%
Signage & Art installation (partner with DCTT)	\$ 50,000	0.4%		
Recreational Facilities				
Senior Center at Dog River Conceptual Design	\$ 100,000	0.7%		
Punktown Park - security cameras broadband & sewer, gazebo/picnic seating & signage	\$ 300,000	2.1%		
Dog park in District 3	\$ 25,000	0.2%		
Winston Park Upper Field Concession Stand (Planning for Winston Park to be completed first; Recreation Committee to approve)	\$ 750,000	5.3%		
Other				
Program Management Advisory Services	\$ 100,000	0.7%		
GRAND TOTAL				
	\$ 14,212,706	100%	\$ 14,212,706	100%



DOUGLASS HOUSE

